



APPLICANT AUCTION · 2026 GTLD ROUND

# Understanding the Risks & Outcomes

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What happens to your money — from the auction, through ICANN's evaluation, all the way to delegation. Every outcome defined in advance, and who bears each risk.

A complete walk-through · Know your outcome months or years sooner

# Two layers of outcomes, decided at different times

## Band 1 — The Money

Decided at **Reveal Day**. Determines **how much** is in the pot and **the potential outcomes**.

One question: did anyone *outside* the auction also apply for the same string?

→ Scenario A, or Scenario B (B1 / B2 / B3)

## Band 2 — The Safeguards

Decided during **ICANN's evaluation**, over the following **6–12+ months**. Determines whether the outcome **stands, unwinds, or shifts entirely to the Winner**.

→ a sequence of pass / fail gates

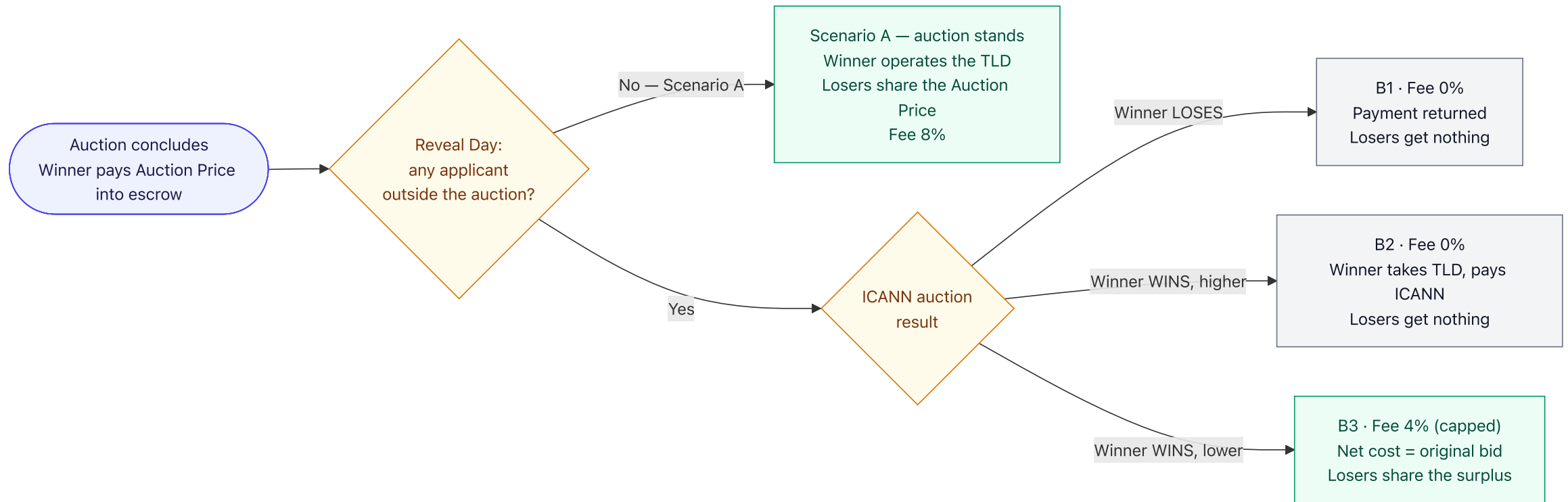
**The principle underneath all of it:** all funds are **held** until the string clears ICANN's string-level review. Nothing pays out while string-level risk is still open — and once a payout is made, it is final.

# The timeline — where every decision sits



- **Reveal Day** sets the headline fork: is there contention from *outside* the auction or not (Scenario A vs B).
- **ICANN’s own auction (Scenario B only)** happens *after* the string has already cleared evaluation — not before.
- The winner **pays ICANN in full before being evaluated** as an applicant. Held funds are released for Scenario A at String Clearance.

# The full money map — one question, four outcomes



The A-vs-B fork is **known at Reveal Day**, but the B1 / B2 / B3 outcome is only **settled later**, at ICANN's auction.

# Scenario A — no outside applicant

Everyone who applied for the string took part in the auction. At Reveal Day there is **no contention from outside**.

- The auction **stands** — this is the outcome we are built for.
- The **Winner** proceeds to operate the TLD.
- The **Losers** receive their share of the Auction Price.
- Fee: **8%** of the Auction Price.

### Why this is the goal

Certainty **months or a year sooner**, without a drawn-out ICANN auction. The same ascending-clock format ICANN uses — just earlier, and with the proceeds staying inside the group.

Auction Price held



String clears

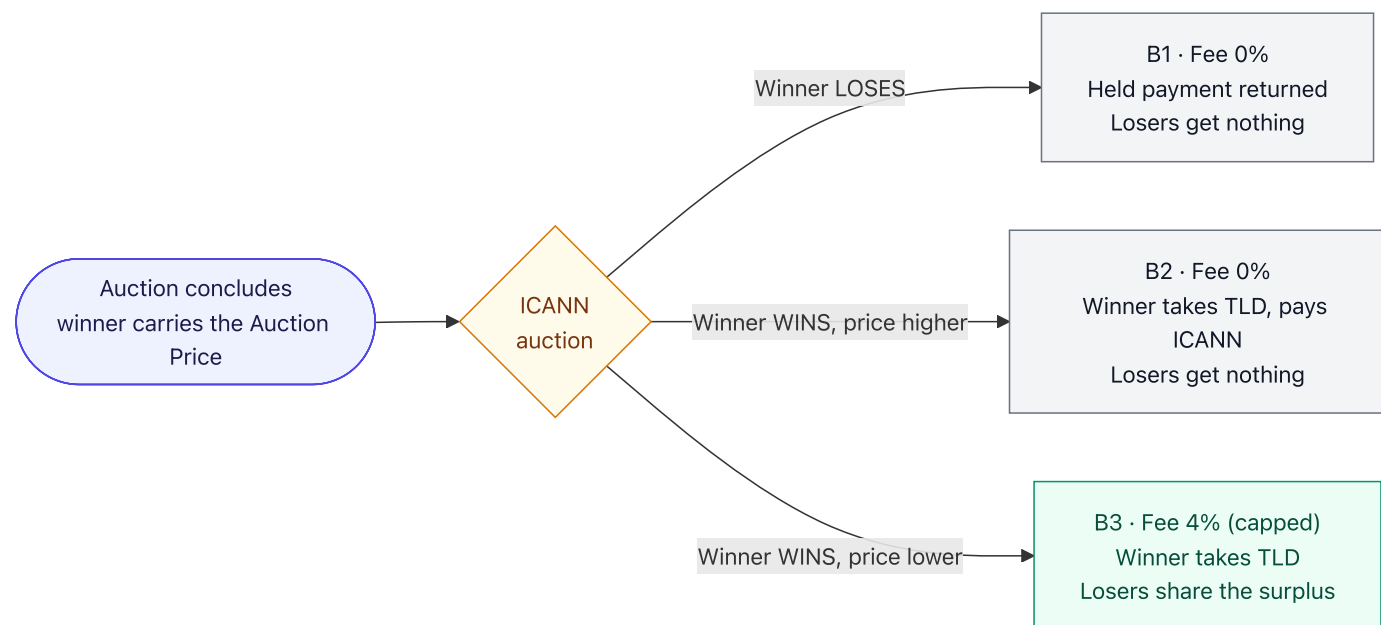


Losers paid · final

**Scenario A isn't final at Reveal Day.** During evaluation a similar string can be **merged** into your set (turning A into B), or string-level risk can remove the string — which is why funds stay **held until String Clearance**. Once it clears, the losers' payouts are **final and never clawed back**.

## Scenario B — someone outside also applied

At Reveal Day there is at least one applicant for the string who was **not** in the auction. The string still goes to **ICANN's official auction**. The winner **"carries"** the Auction Price into that auction — it becomes the **floor**, the **minimum the winner must be willing to bid** at ICANN's auction. From there it can land three ways.



**Timing matters:** ICANN's auction happens **after** the string has cleared evaluation, and the winner **pays ICANN in full**. So by the time B1/B2/B3 is decided, the string-level risk is usually already behind everyone.

One variant: a **community** external applicant can instead take the same string via **Community Priority Evaluation (CPE)**, winning it with no auction at all. CPE only matters when an outside applicant wins this way — and if they do, **no one in our group could have won the string, so it's an Unwind**: the winner's held payment is returned in full.

# B1 — Winner loses the ICANN auction

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- The **outside applicant wins** the string at ICANN's auction.
- And the **AA winner must have bid to the same or higher price** than at the prior AA auction.
- Our winner's **held payment is returned in full**.
- **Losers receive nothing** — there was no win to share.
- Fee: **0%**.
- The outside applicant proceeds on ICANN's own track; our path ends here.

## Net effect

No one in the group is worse off than before the auction. The winner gets its money back; the losers were never going to be paid out of a loss.

**FEE 0%**

## B2 — Winner wins, ICANN price **higher**

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- Our winner **wins the string** at ICANN's auction.
- But ICANN's clearing price is **higher** than the Auction Price.
- Winner gets the **TLD** and **pays ICANN's higher price**.
- The Auction Price held in **escrow** is applied to ICANN's bill; the winner **tops up the difference** to cover the higher price.
- **Losers receive nothing** — there is no surplus to share.
- Fee: **0%**.

### Why losers get nothing

The outside competition pushed the price **above** what the group agreed internally. There is no "saved" amount to distribute — the winner simply paid market price to ICANN.

**FEE 0%**

## B3 — Winner wins, ICANN price **lower**

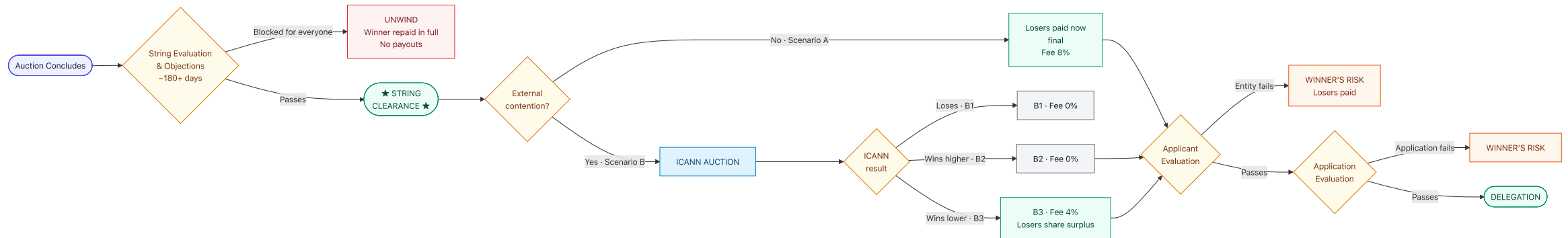
- Our winner **wins the string** at ICANN's auction.
- ICANN's clearing price is **lower** than the Auction Price.
- Winner gets the **TLD**; net cost works out to the **original bid**.
- The **surplus** (Auction Price – the lower ICANN price) is **shared among the losers**.
- Fee: **4%, capped at the surplus**.

### The surplus

The group's internal price was higher than ICANN's final price. That gap is real value, so it flows to the losers — and the fee can never exceed it.

**FEE 4% · CAPPED AT SURPLUS**

# The full safeguards map — funds held, run through gates



Whatever Band 1 decided, the funds are **held** and run through this sequence of gates — each with a **pass** (continue) and a **fail** (exit to a defined outcome).

# Three rules govern every outcome

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## 1 · String-level failure → UNWIND

Nobody could have had the string, so the deal reverses: **Winner repaid in full · no payouts · each party bears its own ICANN-fee consequences.**

## 2 · Applicant / Application failure → WINNER'S RISK

The string was fine; the **Winner** wasn't. **Losers' payouts proceed / stand. Winner forfeits payment and the TLD.**

## 3 · Distribution = deferral, not clawback

All funds are **held until String Clearance**. Once paid, payouts to losers are **final** — they are never clawed back.

# However a path unfolds, it ends in one of four places

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The string-evaluation gate has many mechanisms, but every path — string-level, applicant, and application — funnels to just **four destinations**.

## Keeps It

Winner gets the TLD (Scenario A · B2 · B3). Losers are paid in **A and B3**. Final at **Delegation**.

## Outbid

An external applicant wins at the ICANN auction (B1). Winner's money returned; losers get nothing.

## Winner's Risk

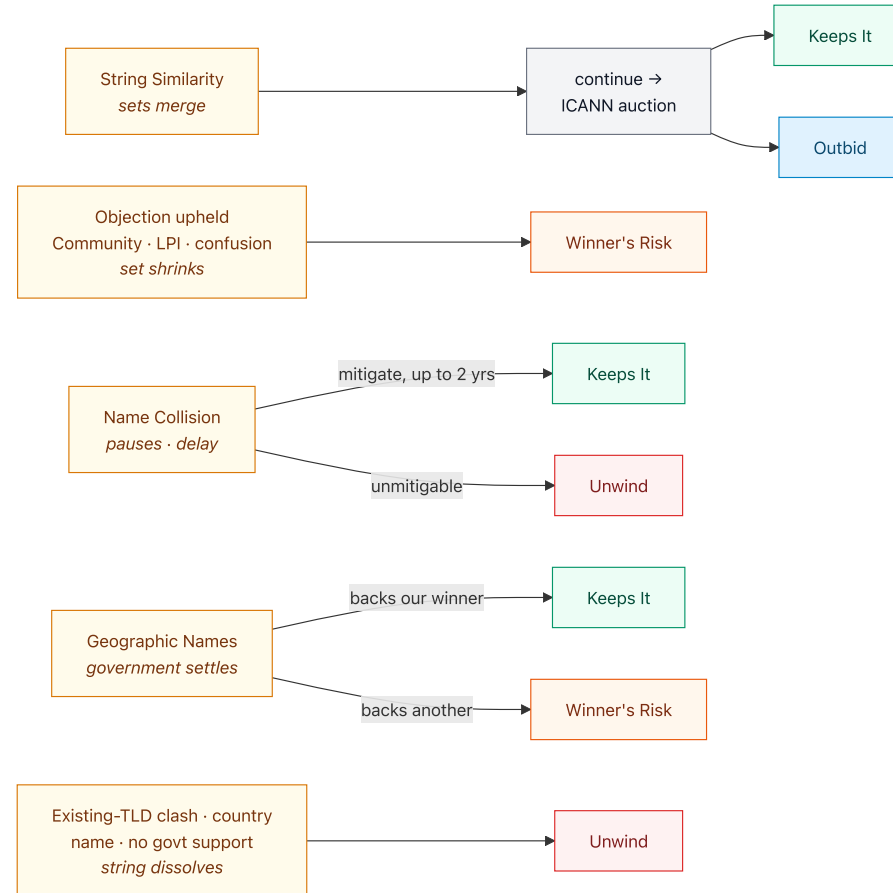
A gate removes our winner; a different applicant gets the string. **Losers still paid**.

## Unwind

The string dies for everyone. Money returned; no payouts.

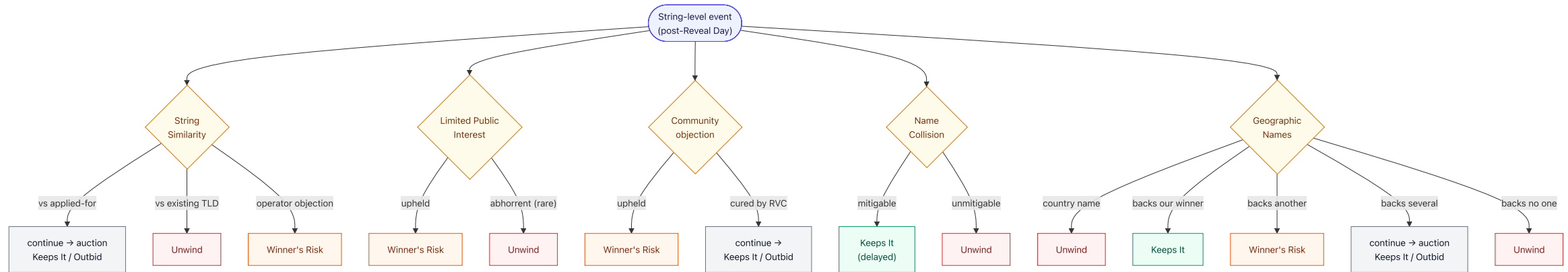
**The rule:** at any gate you either **exit** (Winner's Risk or Unwind) or **continue**. **Keeps It** and **Outbid** are only decided *downstream* — never assume the winner keeps the string just because it cleared one gate.

# How you get there — from event to destination



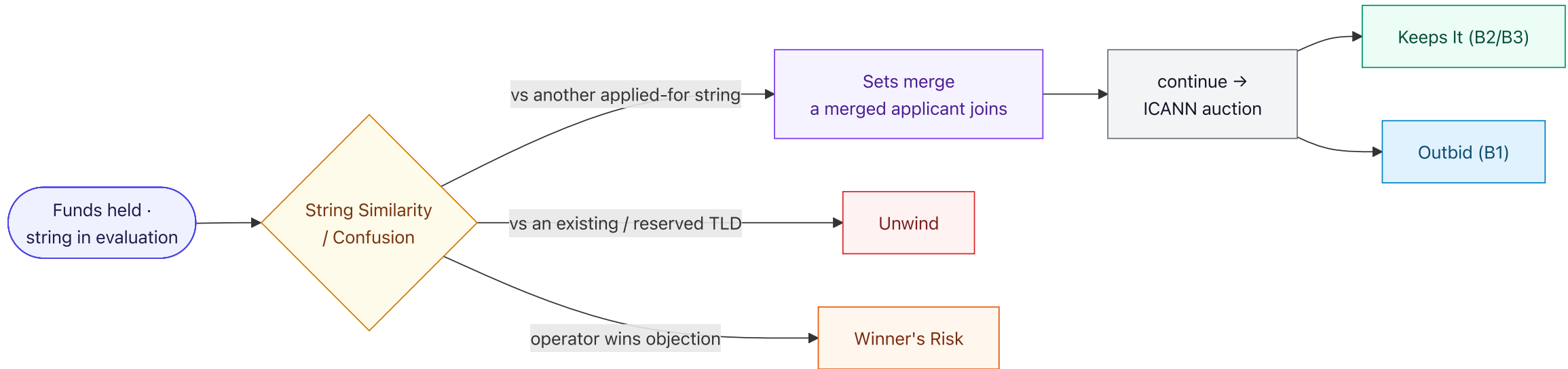
Most events settle the outcome at the string stage. **String Similarity** is the exception: it merges the set and carries the winner into the **ICANN auction**, where the winner can still be **Outbid**.

# The full string-level map



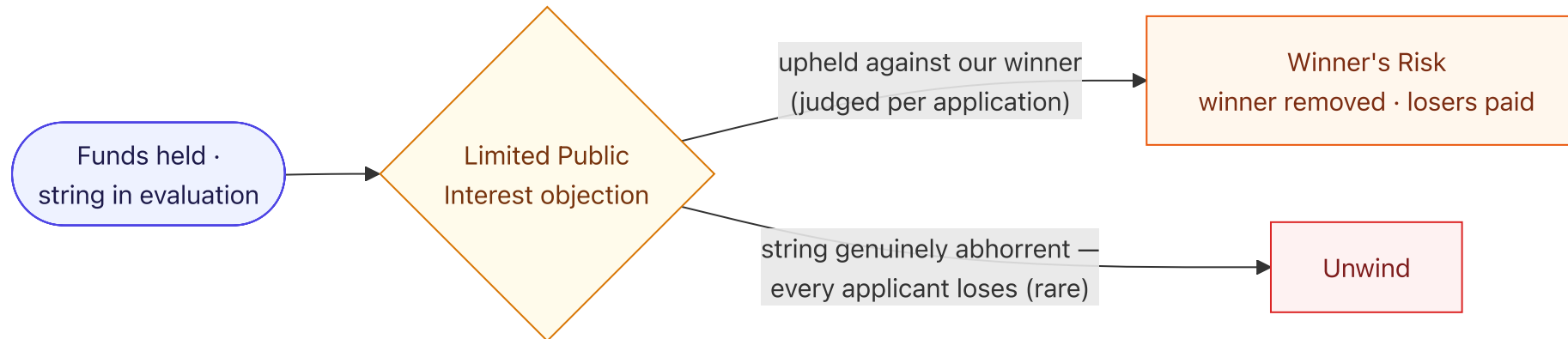
Every branch settles into one of the four **destinations** — except a merged set or a multi-government split, which **doesn't end at the string gate** and carries on into the ICANN auction (Keeps It or Outbid).

# String Similarity / Confusion — the sets can merge



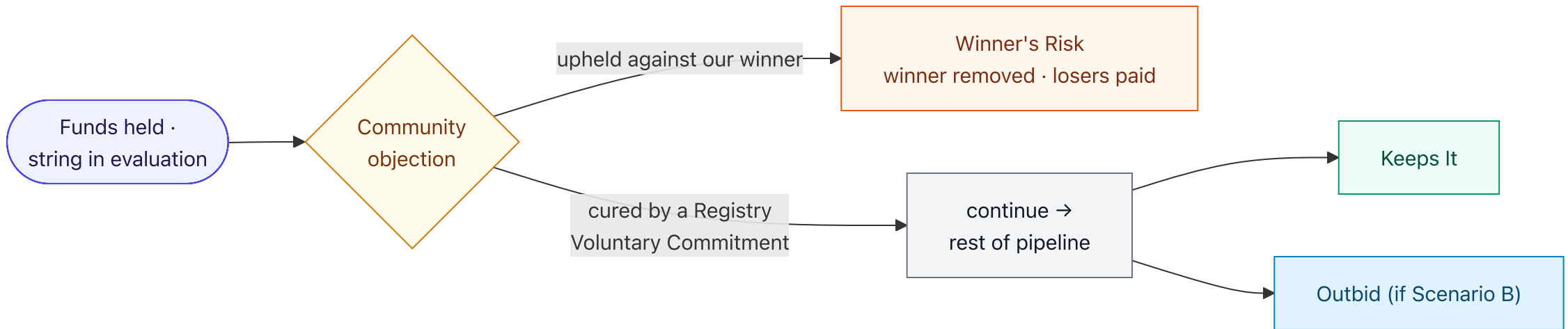
**Why it matters:** this happens **after Reveal Day**. The merge adds a **merged applicant** your winner must face at the ICANN auction — so a clean **Scenario A becomes a Scenario B**, and the fate (**Keeps It** or **Outbid**) is decided *there*, not at the string gate.

# Limited Public Interest objection



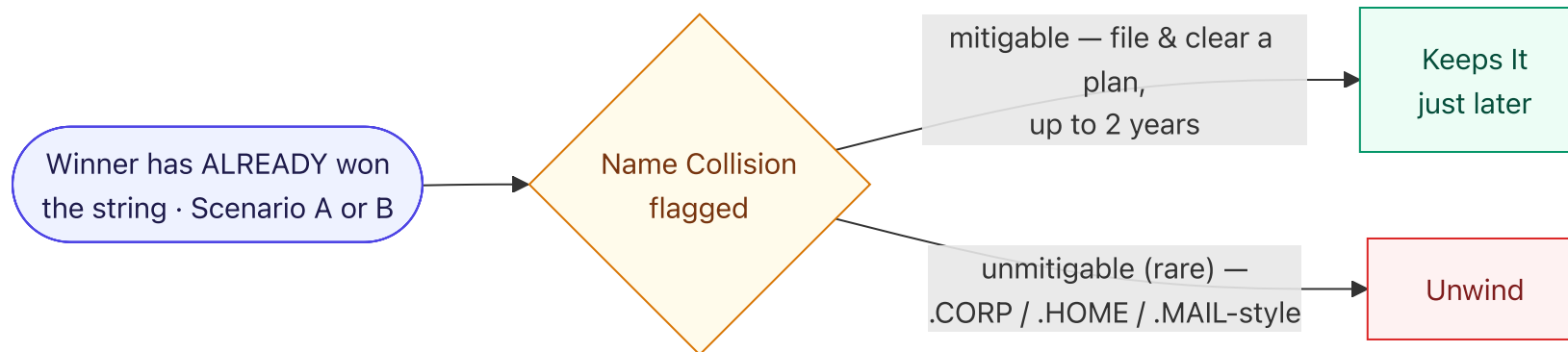
Treat it as **Winner's Risk**: there is **no string-wide kill switch** — each objection is judged separately. Only a string so offensive that every applicant loses its own objection behaves like an **Unwind**.

# Community objection



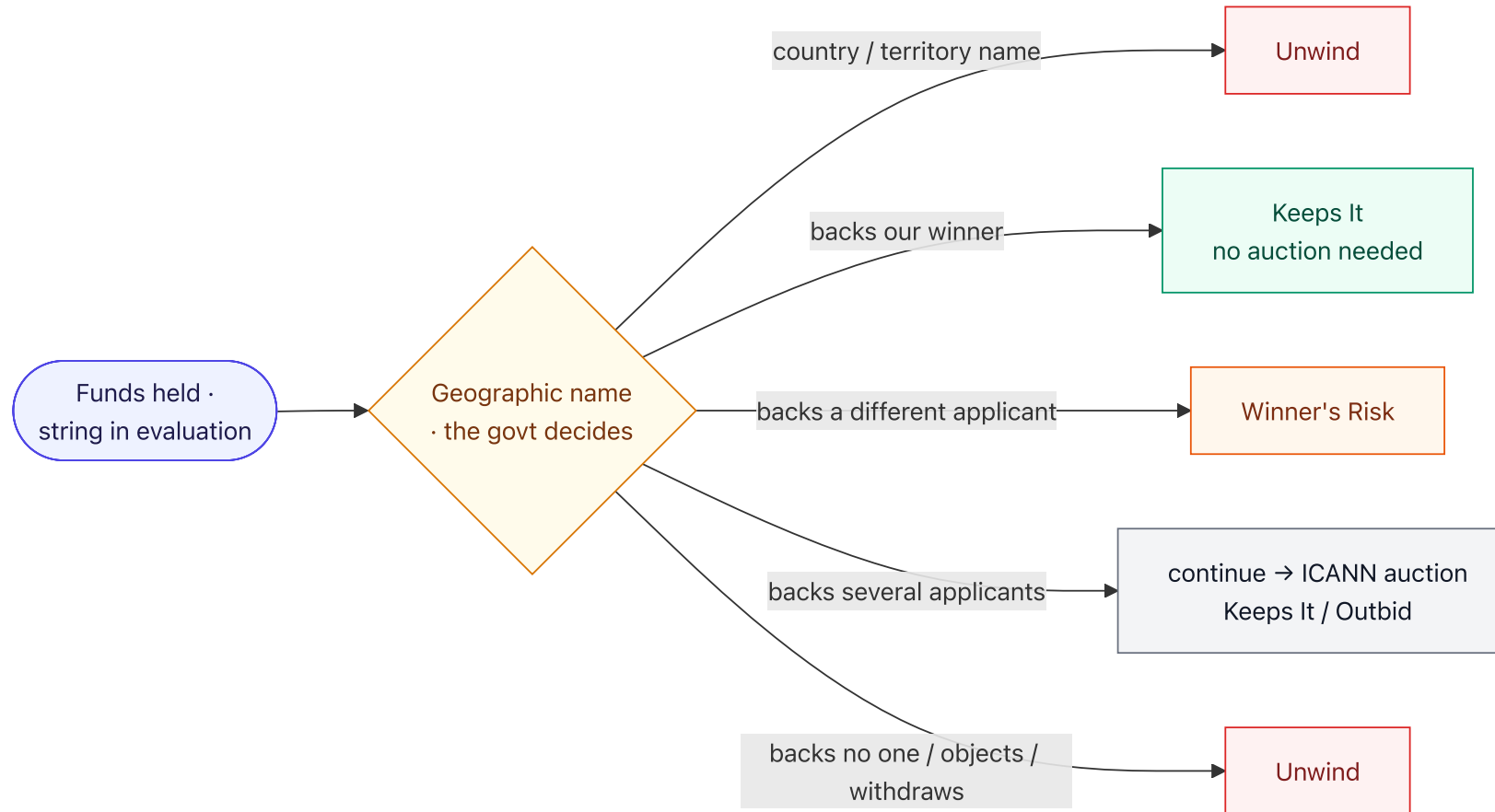
The tests turn on **the applicant's** conduct, so a different community-backed applicant could win the same string — that's why it's **Winner's Risk**, not Unwind. If a commitment cures it, the winner **continues** and the fate is still decided downstream.

# Name Collision — a delay, not a detour



Collision is flagged at the string level but mitigated **after the winner has already secured the string** — so it only **delays** delegation, it doesn't change who wins. Funds are already held, so the wait costs nothing; the winner just carries the mitigation work.

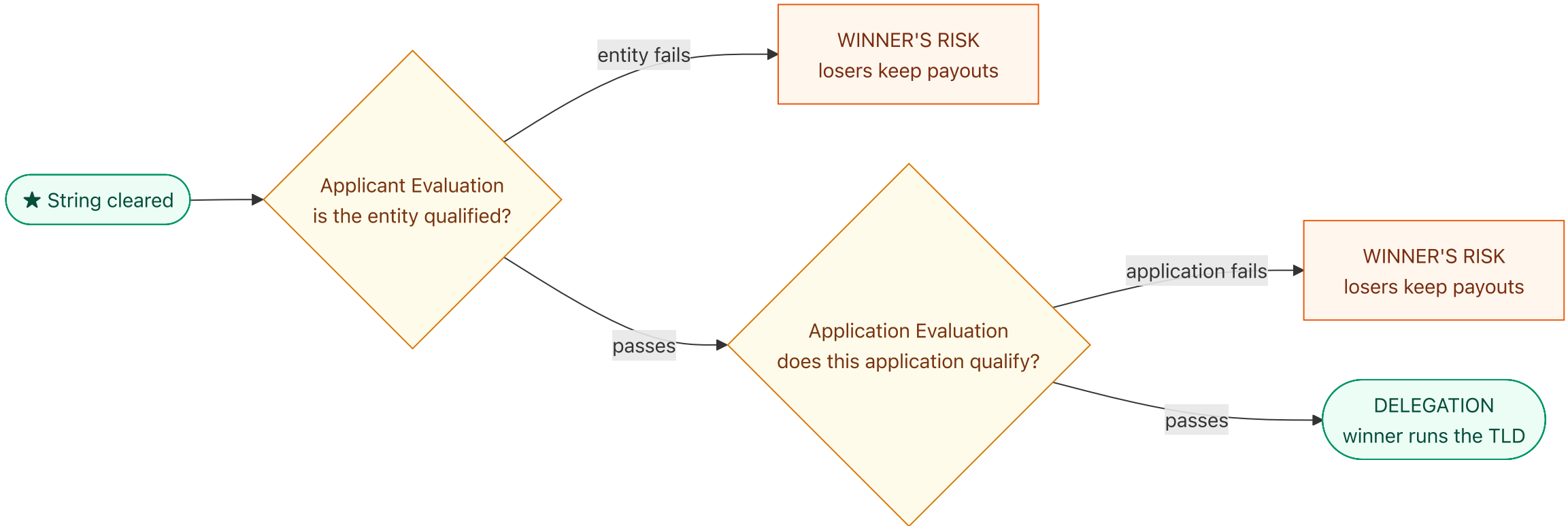
# Geographic Names — the government decides



The endorsement letter **names a specific applicant**. So whether it's **Keeps It, Winner's Risk**, or a **continue** to the auction depends entirely on *who* the government backs — uniquely outside our control.

# After the string clears — two more gates

String Clearance means the **string-level risk has expired** — the string is real and someone can have it. But the winner still has to pass as an **applicant** (is the entity qualified?) and as an **application** (does this specific application qualify?).



Fail either gate and the result is **Winner's Risk** — the losers keep their payouts.

# Applicant-level issues

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## ● WINNER'S RISK

The string was fine; the **winning entity** wasn't. Examples of entity-level grounds:

- **Background screening** — general business diligence on the applicant.
- **Financial capability** — can the entity fund and operate a registry?
- **History of misconduct** — e.g. a pattern of cybersquatting or prior bad acts.

### Outcome for the winner

Forfeits its payment and gets **no TLD**.

### Outcome for the losers

Payouts **proceed / stand**. *B-case*: winner remits ICANN's refund up to the Auction Price.

# Application-level issues

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## ● WINNER'S RISK

The string *and* the entity were fine; **this specific application** wasn't. Examples:

- **Geographic-name support** missing for a place name in the string.
- **.brand / Specification 13** requirements not met.
- A **Registry Voluntary Commitment** not satisfied.
- **Clarifying Questions** / technical, operational, or financial criteria not met.

Handling is **identical to an applicant-level failure**: the winner forfeits and gets no TLD, the losers keep their payouts (B-case: winner remits ICANN's refund up to the Auction Price).

# Why these are Winner's Risk, not Unwind

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**The principle:** the losers' payout shouldn't depend on the winner's own evaluability.

- **Unwind** is reserved for when **nobody** could have had the string — a string-level death.
- Applicant / application failures are **winner defaults** — a different applicant could have qualified. So the **winner forfeits**, and the **losers keep** their payouts.
- **Deferral, not clawback:** once paid at String Clearance, losers' shares are **final**.
- **B-case detail:** if the winner already paid ICANN, it **remits ICANN's bid refund** (up to the Auction Price) so losers are still made whole.

# Where the risk actually concentrates

- ICANN schedules its auctions **after** string evaluation and objections complete. So in **Scenario B**, the string has effectively **already cleared** before the ICANN auction — string-level **unwind risk is concentrated in Scenario A**.
- Applicant / application failures normally land **after the losers have already been paid** — which is exactly why they're **Winner's Risk**, not clawbacks.

## Scenario A

Carries the concentrated string-level **unwind** risk — but that risk fully **expires at String Clearance**, before any payout is final.

## Scenario B

By the time money moves at ICANN's auction, the dangerous gates are **mostly already behind you**.

Net: the failure modes are **front-loaded and time-boxed**. Funds simply wait in holding until that window closes.

# The complete outcome list

#	TRIGGER	LOSER GETS	WINNER GETS	WHO BEARS COST
1	<b>Scenario A</b> , string clears	Share of Auction Price (final at String Clearance)	Operates the TLD	—
2	<b>String-level failure</b>	Nothing (unwind)	Payment <b>returned in full</b>	Shared — deal unwinds
3	<b>Applicant / Application failure</b>	<b>Still paid</b>	Forfeits payment, no TLD	<b>Winner</b>
4	<b>B1</b> — Outbid at ICANN auction	Nothing	Payment returned	— (fee 0%)
5	<b>B2</b> — wins, higher price	Nothing	TLD (pays ICANN price)	— (fee 0%)
6	<b>B3</b> — wins, lower price	Share of <b>surplus</b>	TLD (net cost = original bid)	— (fee 4%, capped)
7	<b>B-case</b> winner fails after paying ICANN	Paid via winner's remitted ICANN refund (up to Auction Price)	Out exactly the Auction Price	<b>Winner</b>

Green = auction stands / surplus shared · Orange = Winner's Risk (losers still paid) · Red = unwind (deal reverses).

# Key takeaways

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- **Two layers:** the Money (decided at Reveal Day) and the Safeguards (decided during ICANN's evaluation).

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- **Funds are held until String Clearance** — nothing pays out while the string is still at risk.

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- **Three rules:** string dies → unwind · winner fails → winner's risk · payouts are deferral, never clawback.

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- **Most string-level risk concentrates in Scenario A** — and by Scenario B's ICANN auction, the string has usually already cleared.

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- **The whole point:** certainty months or a year sooner, with every outcome defined in advance.



APPLICANT AUCTION · 2026 GTLD ROUND

# Know your outcome months or year sooner.

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Every outcome defined in advance · funds held until the string clears · the same auction format ICANN uses, run earlier.

Thank you